Legal Framework

| Issue | Austria | Belgium | Bulgaria |
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| Grounds for collective dismissals | | | |
| Allowable reasons defined by law | Employers are not required to justify redundancies but the notification notice has to indicate the grounds for dismissal. | National legislation requires employers to justify planned redundancies by reporting directly to workers or to workers' representatives. | Employers can justify redundancies on the grounds of a reduction in business activity or plant or branch closure. |
| Definition of collective dismissals | | | |
| Minimum size of company covered | Companies must have a minimum of 21 employees. | | A company must have at least 20 persons employed in order to come within the scope of national legislation on collective redundancies. |
| Minimum redundancies required | To fall within the scope of legislation, employers must dismiss, or make redundant, five persons within 30 days. | An employer needs to plan to dismiss, or make redundant, a minimum of 10 employees within the following 60 days in order to fall within the scope of national legislation. | To fall within the scope of legislation, employers must plan to dismiss between 10 and 30 employees within 30 days, or 20 employees within 90 days. |
| Variation with enterprise size | The minimum number is five employees in a company with 21-99 employees, and at least 5% if compnies with between 100 and 600 employees. In establishments with 600 or more employees, or where five or more | or establishments with between 20 and 99 employees. For companies with 100-299 | If the company comprised between 20 and 99 employees, the employer must plan to make 10 redundant to fall within the scope of legislation, within 30 days. If there are between 100 and 299 employees, the figure |
| Groups excluded | No groups are excluded. | Merchant navy personnel and civil servants are excluded from the legislation. | There are no groups excluded. |
| Advance notice required | | | |
| Workforce | Employers are required to notify their workforce of redundancies at least 30 days before the planned first dismissals. | Employers are required to notify their workforce 30 days in advance of implementing redudancies;this can be extended up to 60 days. | Employers must notify their workforce three months in advance. |
| <i>Public authorities</i> | Employers are required to notify public authorities of redundancies at least 30 days before the planned first dismissals. | Employers are required to notify public authorities 30 days in advance of implementing redudancies; this can be extended up to 60 days. | Employers must notify public authorities 30 days in advance. |

| <i>Employees to be made redundant</i> <i>Public authority to be notified</i> | Employers are required to give at least 30 days notice to those employees whom they decide to make redundant, before implementing the planned first dismissals. Employers need to notify the Public Employment Service (AMS) of their planned redundancies. | employers are required to give to employees whom they decide to make redundant depends on the length of service, and varies significantly between blue and | Employers must notify the Employment |
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| Consultation with employees | | | |
| Parties to consult | It is compulsory to consult with the works council in line with the Labour Constitution Act. | The legislation specifies that employers must consult with workers' representatives – workers, trade unions, or works councils. | Consultation must take place with trade union or worker representatives. |
| Minimum period of consultation | The legislation specifies a minimum 30 day- period of consultation. | Belgian legislation specifies a minimum of a 30 day period of consultation. | A 45-day minimum period of consultation is specified. |
| Possibilities for extension | The law allows for the advance notice period to be extended if this forms parts of the collective agreement. | Although Belgian legislation specifies a minimum 30 day-period of consultation, this can be extended by an additional 30 days if the employer has not complied with legal procedures. Further time may be allowed in | This is no such possibiltiy stipulated in the legislation. |
| Issues to be covered specified | Employers are obliged to consult the works council, which can seek expert advice on ways of minimising the impact of planned redundancies, but has no right to veto them. | Belgian legislation requires that the employer consult on the following issues: the reasons for the projected redundancies; the number and types of worker to be made | |
| Ways of minimising redundancies included | Employers are required to consult possible ways of avoiding or minimising the impact of redundancies, although the social plan tends to focus on financial matters, such as paying for retraining, and severance pay. | The legislation specifically includes | The aim of consultation is basically to minimise the number of redundancies and to alleviate their effects. |
| Information to be provided by employer | Works council or employee representatives receive information as part of a procedure to inform the Public Employment Service (AMS). | employees: the reasons for the projected redundancies; the number and types of | 1. Reasons for the planned redundancies;2. Number of workers and employees to be made redundant and major economic activities, groups of occupations and jobs of the redundant employees;3. Number of |
| Other information | Consultation may be accompanied by social measures – the social plan. | | No information available |

| Employers required to take account of workers' views | Νο | Workers' representatives have the right to ask questions and make proposals to employers during the course of the consultation. | This is not stipulated in the legislation. |
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| Employers required to modify plans | No. The social plan focuses on mitigating the effects rather than modifying the redundancy plans as such. | and produce an agreement during the | Change of planned redundancies is possible as a result of consultations, and not by virtue of the law. |
| Compliance arrangements | | | |
| Penalties for non-compliance | If an employer fails to respect the procedures and deadlines, the dismissals are null and void. | | The scale of the fines that the General Labour Inspectorate may impose depend on the gravity of violation and vary from 100 to 30,000 Bulgarian levs. |
| <i>Complaint procedures</i> | The works council or the employees' representatives are entitled to apply to the court to have a collective dismissal declared null and void if the employer has failed to meet all the legal requirements. | requirements fo the legislation, objections can be lodged within 30 days in the case of collective dismissals. Individual workers | Workers' representatives can lodge a complaint with the General Labour Inspectorate of the Ministry of Labour. The employees are also entitled to appeal against the dismissal before the court. The |
| Typical form of penalties | No penalties in the context of collective redundancies. | The main sanction that can be used involves halting the dismissal of workers in a collective redundancy, or even | |
| <i>Cases brought for non-compliance</i> | No information available | There are three famous cases of non- compliance in Belgium involved Renault, Kone and Continental. | No precise information exists. |
| Availability of guides | | | |
| Public authorities | The government website contains some information; in addition, some printed material is available. | - | There are general instructions on the GLA's web site. |
| Employer organisations | The website of the Austrian Federal Economic Chamber (WKÖ) provides detailed information and advice to employers. | The Belgian Federation of employers | There are general instructions on the web site of BIA. |
| Trade unions | The Austrian Trade Union Federation (ÖGB) and the Chamber of Labour (AK) both produce detailed documentation, which is also available online. | The Confederation of Christian Trade Unions (CSC/ACV) and the Belgian General Federation of Labour (FGTB/ABVV) both publish information concerning the legal framework surrounding collective | There are no officially published guides, but information is provided during workshops. |

| Other bodies | The Chamber of Labour of Vienna provides a small leaflet, which is also available online. | No information available | |
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| Redundancy compensation | | | |
| Amount to be paid | Compensation in the event of being made redundant comes under the general provisions for severance pay, met through employer contributions (1.5% of monthly pay). This can be used in cases of job loss, | The legislation requires employees to be compensated in the event of being made redundant, subject to certain conditions. For example, certain categories of worker are excluded, such as those on fixed-term | Redundancy compensation is paid by the employer for up to one month's wages (unless higher compensation is agreed between employer and employee) and by the social funds (for employees with |
| Collective agreements | | | |
| Collective dismissal procedure typically included | Not in relation to collective dismissals. | Collective agreements concluded with the National Labour Council in the 1970s, and agreements concluded with various Sector joint committees (of which 21 are still in force) contain conditions or specify | 90% of collective agreements covering around 20% of the labour force contain conditions on collective redundancies. |
| Applicable to third parties | Virtually all firms in all sectors are effectively covered by the terms of the collective agreements, because of the extensive nature of these agreements. | No information available | A provision in the Labour Code exists for applying the terms of the agreements to third parties, but it has never been implemented. |
| Enforceable by law | Yes. | Agreements with the National Labour Council, which have been made compulsory by royal decree, are enforceable in law. | Employees can lodge a claim. |

| Cyprus | Czech Republic | Denmark | Estonia |
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| The legislation refers to collective dismissals for reasons not related to the individual workers concerned (breach of workplace rules, etc). Redundancies due to economic or technical reasons fall within the scope of | | No explicit allowable reasons for justifying planned collective redundancies are set out in Danish legislation. | Employee dismissals are only allowed for economic reasons, i.e. when the continuation of the employment relationship as agreed in the employment contract or collective agreement is not possible, due to |
| A minimum of 20 persons must be employed for the company to fall within the remit of the law. | | A company covered by the national legislation on mass redundancies should employ minimum 20 persons. | No minimum size of company is specified. However, as the minimum number of workers dismissed, to fall within the scope of collective redundancies, is five employees, then in reality the company |
| To fall within the scope of legislation, employers must plan to dismiss or make redundant 10 or more employees within 30 days. | An employer needs to plan to dismiss or make redundant a minimum of 10 employees within 30 days in order to come within the scope of national legislation. | Minimum 10 persons. | To fall within the scope of collective redundancies, an employer must plan to make at least five employees redundant within 30 calendar days. |
| Employers must plan to make redundant 10 employees in a workforce of between 21 and 99 persons, 10% of the workforce if there are between 100 and 299 employed, and 30 if there are 300 or more employed. Civil servants, workers employed by semi- governmental organisations, local authorities, legal entities covered by public law, seamen and workers on fixed-term contracts are excluded from the legislation. | redundancies varies according to the size of the organisation: the minimum is 10 if there are between 20 and 100 employees, 10% if | than 100 persons.2) Minimum 10% of the | The minimum figure for planned redundancies to fall within the scope of collective dismissals varies according to the size of the organisation: the minimum number of persons made redundant is 5 if Civil servants are excluded from the legislation. |
| The Collective Redundancies Law of 2001 does not specify a period of advanced notice concerning the workforce. Provision for information is made in the Industrial Relations Code (which is not legally The legislation states that employers should notify public authorities 'as soon as possible'. | Employers are required to notify their workforce at least 30 days in advance of any planned redundancies. Employers are required to notify public authorities at least 30 days in advance of any planned redundancies. | In terms of giving notice of upcoming redundancies, Danish employers are required to inform and enter into negotations with employees 'as early as possible' and before the final notice of The employer is required to notify the public authorities, i.e. the Regional Employment Council, at the same time as the first notice to employees. | Before deciding the extent of collective redundancies, the employer must inform and consult with its workforce in advance. No minimum term for this has been defined in legislation. Though, when informing the Employers must notify the Estonian Unemployment Insurance Fund at least 30 calendar days in advance of the planned collective redundancies during which the Unemployment Insurance Fund will find |

| The minimum period of notice depends on the length of service (one week's notice for 26 to 51 weeks of service/ two weeks' notice for 52 to 103 weeks of service / four weeks' notice for 104 to 155 weeks of Employers must notify the Ministry of Labour and Social Insurance. | Legislation requires that employers give prospective redundant employees one month notice. Employers need to notify the Labour Office of any planned redundancies. | Danish employers are required to give a minimum of 30 days' notice of impending redundancy to employees. When the planned redundancies make up at least 50% of the employees in a workplace with If collective redundancies are confirmed after the negotiations with the employees, the employer is obliged to notify the Regional Employment Council (i.e. second notice). The employees' reppresentatives | Employers must notify workers whom they are laying off before deadline at least 15 calendar days in advance in case the worker has been emloyed in the company for less than one year; at least 30 calendar days in Employers are required to notify the Unemployment Insurance Fund (Töötukassa). |
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| Employers must consult with trade unions or employee representatives. | The legislation requires employers to consult with the trade union or council of employees. Where there is no trade union, employers must consult with all the employees involved. | Danish legislation specifies that employers must consult with the employees or the employees' representative, the shop steward, who will in most cases belong to a trade union. | With respect to collective redundancies, employers are required to consult employee representative(s). In case there is no elected representative, employers must consult employees directly. |
| Consultation, with a view to reaching an agreement, has to take place with employee representatives 'in good time'. | No. | A minimum period of consultation is only specified in those cases where at least 50% of a workforce of 100 or more employees is being made redundant, in which case, the minimum period is 21 days. | There is no minimum period specified with respect to consultations on collective redundancies. |
| No circumstances are foreseen in which the consultation period may be extended. | No information available | The minimum 21-day period of consultation can change during the process of negotiation and possible mediation, if new information or new possibilities (e.g. a new owner of the company) change the | Not applicable |
| Legislation specifies that at a minimum employers consult on a/ avoiding collective dismissals or reducing the number of employees affected and b/ moderating the impact through social measures such as the No information available. | or reducing redundancies, the possibilities for re-training employees, and measures to | The legislation specifies that employers are required to consult on the following issues: the reasons for the projected redundancies; | According to the Employment Contracts Act, the purpose of consultations should be to reach an agreement on the possibilities for avoiding redundancies or reducing their extent, and measures to alleviate the Ways of minimising or reducing redundancies are one of the issues that have to be included in consultations upon collective redundancies. |
| Employers must provide the following information: a/ reasons of the redundancies planned. b/ number and categories of employees to be made redundant. c/ number and categories of employees | The employer is required to provide the following information to employees: the reasons for the projected redundancies; the number and types of worker to be made redundant; the period over which the | projected redundancies; ~ the number | As a minimum, employers are required to provide the following information to employee representative(s) or in case there are none, directly to employees in writing: a) the reasons for the projected |

| No information available No information available | The aim of the consultation between employers and workers is to reach agreement. No. | Employers are not explicitly required by the law to take account of the views of employees or their representatives expressed during the course of consultation; however, the consultation Employers have no specific legal obligations to modify their plans regarding redundancies as a result of the consultation. | employees or their representatives as expressed during the consultation, employers are required to explain their reasons for doing so in writing. According to There are no circumstances specified in legislation under which employers are |
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| The legislation specifies various low-level | In the event of an employer not complying | Legislation specifies that employers must | In cases where the employer has not |
| fines upon employers for failing to comply with legislation. Financial penalties cannot exceed 1708 euros. If the collective redundancies are effected before the Employees or others can take action in the courts against employers who do not comply with the legislation. | with legislation, labour authorities can impose a fine of up to €10,000 and stipulate the payment of wages until all requirements are met by the employer. If an employer fails to comply with the legal requirements, workers can address a complaint to the regional labour inspectorate, or to a court of law. | pay fines and compensation amounting to 30 days' pay if they fail to comply with the provisions about the obligation to negotiate and notify. In those cases where at least Should employers fail to comply with legal requirements, employees have recourse to the regional employment council in cases where advance notification has not been given. | provides reasons for the collective dismissal in writing, employees are entitled to compensation (but the amount is not specified). In case of non-compliance with Where an employer fails to comply with the requirements of legislation, employees can take the case to a labour dispute committee or to court. |
| No cases of non-compliance have been reported, hence no penalties have been imposed. | Penalties or sanctions typically take the form of fines. | Penalties or sanctions typically take the form of fines, and compensation for employees. | Penalties can be either financial (for non- compliance with respect to the information- consultation procedure, or to recover unpaid remuneration) or the termination of employment contracts can be declared |
| No cases of non-compliance have been reported, nor are any likely, since fewer than 2% of Cyprus businesses employ more than 20 people. | being charged with non-compliance. | According to documents attached to the act on collective redundancies, no cases have been brought against employers for non- compliance with the legislation. | No information available |
| The Cuide to Collective Dismissed has been | Information on the application of logiclation | The Device covernment website (the | There is no concrete quide published on |
| The Guide to Collective Dismissals has been issued by the Ministry of Labour. The guide is included in the "Basic Terms of Employment Comprehensive Guide" (pp 49- 54) | Information on the application of legislation regarding collective redundancies can be obtained from local labour offices. | The Danish government website (the Ministry of Employment) provides guides to legislation on collective redundancies. | There is no separate guide published on collective redundancies. However, the Ministry of Social Affairs has published an on-line version of the Employment Contracts Act with their comments on the |
| No information available | Some of them provide information. However, no detailed information is available. | | No information guides appear to be issued by employer organisations. However, the Estonian Employers' Confederation (Eesti Tööandjate Keskliit) has arranged a series of trainings/information days on the |
| No information available | Some of them provide information. However, no detailed information is available. | the content of the law has been introduced | No specific guides appear to be issued by trade unions but, similarly to the Estonian Employers' Confederation, the trade unions have informed their members of the changes in labour law that took effect on 1 |

| | Consultancy companies produce guides. | A commented edition of the law on collective redundancies is available online: Susanne Christensen et.al, Lov om kollektive afskedigelser, DJØF's Forlag, http://www.djoef- | There is no information concerning guides issued by other bodies. |
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| The legislation specifies the same compensation for employees in the event of redundancy as for an ordinary termination of contract (as laid out in Laws on Termination of Employment). Employees | Employees must be compensated in the event of being made redundant, in the form of severance pay equal to three months average monthly wage. However, collective agreement can determine a higher amount. | employer not complying with legislation.There is no legal redundancy | Upon redundancies, employees are entitled to a compensation of one month's average salary, which is paid by the employer. Employees are also entitled to an insurance benefit upon redundancies in cases where |
| The industrial relations Code was the main provision prior to the adoption of the EU Directive. According to the Code, "it is desirable that collective agreements should contain provisions on the issues of | No information available. | The Industry Agreement (DI) and all other important agreements have implemented the legislation on collective redundancies. The agreement must as a minimum contain the same protection as the act in order to | According to research with respect to working conditions included in collective agreements from 2004, 39% of all collective agreements analysed include provisions on redundancy benefits or |
| No information available | The extension of collective agreements is regulated by law, and the terms of collective agreement can be applied to third parties. | The legislation applies in cases not covered by collective agreements if the minimum | Only wage conditions and and working and rest time conditions can be extend to third parties through collective agreements. Thus, provisions on collective redundancies are not applicable to third parties. |
| No information available | Collective agreements are always enforceable in law, but no concrete cases of enforcement are known. | Collective agreements are enforceable in labour law (the Industrial Court) and non-compliance is sanctioned. | Collective agreements are enforceable by law, but there is no information on specific cases. |

| Finland | France | Germany | Greece |
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| Employers must justify redundancies for financial or production-related reasons. | | The law (§17 Protection against Dismissal Act) does not specify the allowable reasons, and operational difficulties are considered to be a sufficient condition to justify collective redundancies, provided the works council is | planning collective redundancies; there is no obligation to make any further |
| The minimum size is a company of 30 people employed, but falls to 20 if more than 10 employees are affected. | | Establishments of more than 20 employees | The minimum size of companies covered is one with 20 employees. |
| An employer must make a minimum of 10 people redundant to fall within the scope of legislation. | | To fall within the scope of national legislation, an employer must plan to make redundant five people within 30 days. | An employer must plan to dismiss four employees within one calendar month in order to fall within the scope of national legislation on collective redundancies. |
| No information available Government and public sector workers are excluded from the legislation. | | The minimum number of redundancies is five in companies with between 21 and 59 employees, 10% of employees (or 25 employees) in companies with between 60 and 499 employees, and 30 if there are 500 Executive staff | The minimum figure for planned redundancies varies according to the size of the organisation: the minimum is four if there are between 21 and 199 employees, 2%–3% if there are 200 or more employed Public sector workers, employees of businesses that have ceased trading because of court rulings, and the crews of ocean-going vessels are excluded from the legislation. |
| Employers must notify the workforce five days before negotiations begin if there are likely to be job losses – in practice, five days plus six weeks before any | | The works council has to be informed in writing and 'in good time' (two weeks minimum) before the public announcement. | Employers are supposed to give the workforce reasonable advance notice of planned redundancies; however, a precise period is not specified. |
| redundancies take effect. At the latest, employers must notify public authorities at the beginning of the cooperation negotiations. | | The Federal Employment Agency has to be informed within a period of one to thirty days before the employees are notified for dismissal of redundancy. Following a 2005 ruling by the European Court of Justice, the | Employers are supposed to give the public authorities reasonable advance notice of planned redundancies; however, a precise period is not specified. |

| Employees are required to give employees between 14 days notice (if they have been employed for less than one year) and six months (if they have been employed for more than 12 years), depending on the | Affected employees have to be informed by at least one day after the announcement of collective redundancies to the public authority. | Employers are supposed to give reasonable advance notice to employees whom they plan to make redundant ; however, a precise period is not specified. |
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| Employers must notify the Employment Office of planned redundancies | Federal Employment Agency (local site) | Employers are required to notify the Prefect and Labour Inspector of any planned redundancies. |
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| Legislation specifies that employers consult with workers or workers' representatives. | Works Council | The legislation specifies that employers must consult with workers' representatives. |
| Legislation specifies a consultation period of seven days if fewer than 10 employees are likely to be adversely affected; where 10 or more are likely to be affected, the consultation period is at least six weeks. | No minimum period defined. Works council has to be informed at least two weeks before public announcement. | The legislation specifies a minimum 20 day- period of consultation. |
| No information available | No extension period is defined. According t the Federal Employment Agency, consultation has to be terminated before the announcement of projected redundancies to the public authorities. This | extended by a up to a further 20 days if no agreement is reached. |
| The employer provides an initial action plan for assisting employees to find new jobs or to retrain; this plan is then negotiated with staff representatives. | According to the Protection against Dismissal Act, the following issues should be covered: reasons for the projected redundancies; the number and occupationa groups of the employees affected; the | Employers are required to consult on these issues: the reasons for the projected redundancies; the number and types of I worker to be made redundant; the number and types of workers normally employed; |
| Consultation on possible ways of avoiding or minimising redundancies is, in practice, part of the negotiation procedure. | According to the Protection against Dismissal Act, projected redundancies require the agreement of the Federal Employment Agency. According to the Works Constitution Act, the works council | No information available |
| No information available | The employer is not required by law to provide information on the reasons of dismissal to the employee, but if the redundancy letter does not give the reasons, the affected employee may appea | |
| Information about lay-offs for 90 or more | No information | Any information that might facilitate the |
| days, or about changing employment contracts to part-time work is also included. | | formulation of constructive proposals from |
| | | the employee representatives' side |

| The opinions of both parties have to be reported in the minutes of the consultation and signed by both. | No such requirement unless a works council exist (consultation process) | The consultation process between employers and employees should be held with a view to reaching an agreement. |
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| No information available | No such circumstances are specified. Hoqwever, by law, the Federal Employment Agency may arrange for a blocking period of four weeks (in exceptional cases up to eight weeks) before giving approval to the | Employers may be required to modify their plans regarding redundancies if requested to by the Prefect or Minister of Labour. |
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| Employers must provide pay for a maximum of 20 months and compensation of up to EUR 30,000 if the conditions of legislation are not respected. Employees can take action against non- compliant employers through trade union representatives and the Courts. | not announced to the public authority, dismissals are 'null and void'. If the employer ignores the results of the consultation with the works council, the | |
| No cases of non-compliance have been reported. | No penalty. | In the event of penalties being implemented, dismissals are considered null and void and financial penalties are imposed. |
| No cases of non-compliance have been reported. | No data | Only a few cases have been brought for non- compliance. |
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| Legal texts are available online and some guidance is provided by the Ministry of Labour in 'Are you planning to move to Finland?' (available on http://www.mol.fi). This is also relevant for Finnish nationals. | The Federal Employment Agency provides on-line based information and standard form for employers, but there is no guide for employees on collective redundancy. | No information available |
| No information available. | A guide on the legal framework regarding collective redundancies is available from BDA, the employers' organisation. | No information available |
| Information is included in the 'Guide for foreigners working in Finland' on http://netti.sak.fi | No special guide is available on this issue although collective redundancy is dealt with in workers' education/training sessions and in workshops of works council members. | No information available |

| No information available | No data | No information available |
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| No information available | The maximum payment stipulated by law is equal to 12 months' salary. This rises to 15 months' salary for employees aged 50 or older, with at least 15 years of continuous service, and to 18 months' salary for | If employees are made redundant, the law requires the same compensation as in cases of termination of an employment contract; this is calculated on the basis of employee's pay for their last month. |
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| No information available | Collective agreements do not generally set out the procedures concerning collective redundancies, but may introduce delays in their implementation. | The law permits collective agreements to contain procedures relating to collective redundancies; generally, however, they do not contain such conditions or procedures. |
| No information available | Νο | No information available |
| No information available | No | No information available |

| Hungary | Ireland | Italy | Latvia |
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| | The law on collective redundancies has been strengthened since 2006. The Protection of Employment (Exceptional Collective Redundancies and Related Matters) Act 2007 provides for the establishment of a | | Not stipulated in the legislation (Labour law) |
| No information available | At a minimum, the company must have five persons employed. | A minimum of 15 persons must be employed. | Not stipulated in the legislation (Labour law) |
| To fall within the scope of legislation, 10 employees must be dismissed or made redundant within 30 days. | To fall within the scope of legislation, the employer must plan to dismiss or make redundant five employees within 30 days. | To fall within the scope of legislation, the dismissals must involve at least five workers within a time span of 120 days. | In order to be covered by the legislation, an employer must plan to make between five and 30 employees redundant within 30 days. |
| in more than one establishment of a company, these will be counted together. In principle seafarers, but in practice no such vessels operate under Hungarian flag. | | | To fall within the scope of legislation, the employer must plan to make redundant within a period of 30 days five employees if between 20 and 49 persons are employed, 10 if between 50 and 99 are employed, Mariners and public sector workers are excluded from the legislation. |
| This comprises the initial notification, the consultation period, and an unlimited decision period. However, it may last up to a year. More than one deadline is set: employers are required to notify public authorities during the consultation period and during | representatives regarding the proposed redundancies. The consultation requirements are contained in section 9 of Employers are required to notify the | to begin the collective dismissal procedure and actual termination of employment, Italian law allows for recourse to the so- called 'mobility procedure' for up to 75 After the period of consultation with the trade unions (that may not last for more | Not specified Employers are required to notify public authorities at least 60 days in advance of planned redundancies. |

| Employers must give employees who are to be made redundant at least 30 days' notice. Employers are required to notify Employment Centres (part of the Public Employment Service). | | | month's notice for individual redundancies (no specific provisions are made for |
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| Yes. Employers must consult with works councils or, in their absence, with a committee including trade union and non trade union members. | Legislation initially specified that employers must consult with trade unions, but this was extended in 2001 to cover employees in non-union firms. | | Legislation specifies that employers consult with trade unions – if any exist in the workplace – or with employee representatives. |
| Legislation specifies a consultation period of 15 days or longer, lasting until agreement is reached. | A minimum 30 day period of consultation is specified in national legislation. | consultation period of 45 days (with a possible further 30 days' consultation with | In practice, 60 days is considered the minimum period of consultation. (Dismissal cannot be implemented prior to the lapsing of a 60 day period after the public authorities have been informed). |
| The period of consultation can be extended by the agreement of the parties. | The minimum consulation period can be extended, following discussion. | | If there is agreement between the parties, the State Employment agency (Nodarbinātības Valsts aģentūra, NVA) can extend the consultation period for up to 75 days. |
| The consultation agenda is required to cover the possible ways of avoiding collective redundancies, as well as the means of mitigating the consequences and reducing the number of workers affected. Not specified | Section 9 of the Protection of Employment Act sets out some of the issues that the employer should consult on, including: the possibility of avoiding the proposed redundancies; reducing the number of Section 9 of the Protection of Employment Act sets out some of the issues that the employer should consult on including: the possibility of avoiding the proposed redundancies; reducing the number of | employer to send written notification to trade unions and public authorities with the following information: (a) the reasons for the projected redundancies; (b) the number The law aims to encourage the parties to find agreement on ways of re-absorbing | for these employees, procedures for |
| Employers are required to inform employees of the timing of the redundancies and the conditions concerning redundancy or severance payments. | Employee representatives receive informatio from the employer as part of the | The legislation requires employers to inform the workers concerned in writing. Moreover, the employer must communicate the names and addresses of the redundant workers, as well as their jobs, skill level, job | regarding social guarantees, process of collective redundancy. |
| No information available | | Measures may be planned by the enterprise to reduce the social impact of the lay-offs | No information available |

| The consultation should be held with a 'view of reaching an agreement'. Employers are required to modify their redundancy plans If agreed with workers' representatives, but not otherwise. | Where an employer proposes to create collective redundancies, they must, with a view to reaching an agreement, initiate consultations with representatives of the employees' affected by the proposed No | seek an agreement on ways of re-absorbing redundant personnel, it also leaves the | representatives on the number of redundant persons, social benefits. The extent of |
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| Dismissals can be declared unlawful if the Employment Centre is not notified in advance, or if the employer breaches agreement during consultation; however, no real sanctions apply. In the event of non-compliance, action through the Labour Courts is possible but no sanctions are prescribed and little case law exists. Sanctions take the form of the payment of any unpaid wages to be paid together with compensation (equivalent to several months' wages). Only a few cases have been brought for non compliance. These concentrate on failure to observe conditions regarding advance notice, or other employer obligations. | Reference can be made to the Rights Commissioner for legal action; however, but legislation introduced in 2007 substantially increases penalties – up to 250,000 euros plus proportionate remuneration In the case of non-compliance by employers, appeal can be made to the Rights Commissioner and Employment Appeals Tribunal, with fines for non- compliance. A system of fines has been in place, but legislation introduced in 2007 substantially increases penalties – up to 250,000 euros plus proportionate remuneration compensation for employees. The first case involving 'exceptional' collective redundancies under the 2007 legislation was heard by the Redundancy Panel on May 21, 2009. The case was subsequently withdrawn by the union | can be considered null and void, and the dismissed workers can be reinstated. Employees or others can bringing the case to court or make a direct appeal to employers (or go through a trade union to do so) within 60 days. Sanctions typically entail the reinstatement of the dismissed workers and the payment of financial compensation. | No specific penalties are indicated with respect to non-compliance: the same penalties apply as for breaking labour laws. In the event of non-compliance, employees or employee representative can lodge a complaint to the Labour Inspectorate (VDI), as for individual dismissals. No cases of penalties for non-compliance in mass redundancy cases have been reported. Only rarely are cases brought for non- compliance. |
| No informaion available | The Department of Enterprise, Trade and Employment produces concise and simple guides to legislation on collective redundancies. Ireland's main employer representative body, the Irish Business and Employers Confederation (IBEC), provides its affiliates with guides on employment law, including the issue of collective redundancies. Two trade unions – SIPTU and TEEC – have produced guides, including information on collective redundancies. | on collective dismissals. The main Italian trade union organisations - | The Labour Inspectorate (VDI) can supply information on request. LDDK members can consultat the organisation on employment, social security, employment rights, labor safety issues LBAS provides informative publications, handbooks, and information leaflets concerning working conditions, social protection, etc |

| | | Other bodies - such as Chambers of Commerce and Chambers of Labour - provide information on collective dismissals. | No information available |
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| Yes – severance pay for those with three or more years' service, unless they are eligible for old-age pensions. | | | |
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| Most collective agreements repeat the conditions laid down in the Labour Code, although conditions tend to be more generous – see the registry of collective agreements at the Ministry of Social Affairs | The new stronger procedures introduced in 2007 under Protection of Employment Act are incorporated in national collective agreement. | None of the sector-level agreements specify procedures in relation to collective redundancies; however, such procedures are sometimes specified in enterprise-level agreements. | Enterprise-level collective agreements are regarded as a business secret. |
| Upon request of signatories, the Minister of Social Affaris and Labour can take action to extend the collective agreement to the whole sector, but this is rare, with only four known cases. | applicable to third parties - including the law on collective redundancies. | | Collective agreements cover the entire sector if they are concluded by 60% of those employed. |
| Extended agreements are enforceable across the whole sector in principle, but this is rarely followed up in practice. | Aspects of the new national agreement are enforceable in law. | Collective agreement committment regarding collective dismissal procedures have full legal force. In cases of non- compliance, the employer, the signatory trade unions and the workers themselves | Collective agreements are enforceable, but no cases have been brought. |

| Lithuania | Luxembourg | Malta | Netherlands |
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| Employers can cite economic or technical circumstances or restructuring of the enterprise; according to case law, economic necessity is generally a valid reason. | No specific reasons are given, but legislation states the grounds need to be 'reasonable' and should not be related to the particular workers concerned. | No specific reasons are referred to in the legislation. | |
| 20 employees | The legislation does not specify a minimum size of the company but a minimum number of employees concerned in a defined period of time. | 21 persons | |
| To fall within the scope of the legislation, employers must plan to dismiss between 10 and 30 employees within 30 days. | To fall within the scope of legislation, employers must dismiss seven employees within 30 days, or 15 employees within 90 days. | 10 persons | |
| 10 employees must be made redundant in enterprises with 20 to 99 employees, 10% if between 100 and 299 are employed, and 30 if 300 or more are employed. | The minimum number of employee varies by the number of redundancies over a given period, rather than as a proportion of the workforce. | An employer must plan to dismiss 10 employees if between 21 and 100 persons are employed, 10% if between 101 and 300 are employed; and 30 if 301 or more are employed. | |
| Seamen are excluded from the legislation. | Public sector workers are excluded from the legislation. | Terminations of fixed term contracts(except where such terminations take place prior to the date of expiry and the reason for such prior termination is the redundancy of the employees so terminated) and termination | |
| Employers must notify the workforce of planned redundancies between two and four months in advance. | start, or at the latest at the start of negotiations, which must take place 'in | The employer proposing to declare redundancies, shall not terminate the employment of any employees before he has notified the employees' representatives | |
| Employers must notify public authorities of planned redundancies between two and four months in advance. | good time'. Employers must notify public authorities, at the latest, at the start of negotiations. | in writing of his intention, and has provided Public authority to be informed of notification on the same day. | |

| Employees are entitled to between two and four months' notice if they are to be made redundant. Employers need to inform the Labour Office of their planned redundancies. | otherwise redundancies are null and void. Employers must notify employees to be made redundant 75–90 days before the redundancy becomes effective. | Employers are required to inform employees who are to be made redundant 30 days in advance. Employers must notify the Director of Employment and Industrial Relations. | |
|--|--|--|--|
| Employer must consult with employees' representatives | Employers must consult with workers' representatives, defined as personal delegates, joint committees and trade unions (where the company is bound by a collective agreement) unless the company | Legislation specifies that employers consult with trade union or worker representatives. | |
| Employer must consult with employees' representatives before notifying public authorities. Consultations about information (data) furnished by the employer and opinion of employees' representatives Not defined | No minimum period of consultation is specified, but a social plan must be drawn up within 15 days. Parties can jointly decide to extend the minimum period of consultation, but this is rare. | Consultations between the employer and the employees' representative shall begin within seven working days from the day on which the employees' representatives have been notified of the intended collective The Director responsible for Employment and Industrial Relations may extend the 30 day period by a second period of 30 days if it appears that such extension may provide further opportunity for the resolution of the | |
| Consultations should be aimed at preventing the redundancy of a group of employees or reducing their number, and mitigating the negative consequences of the redundancy. The information disclosed by employers to trade unions on intended collective dismissals may be used to look at ways of avoiding or minimising the number of redundancies. Reasons of intended dismissals, total number of employees and the number of employees to be made redundant by categories, the time-limits for the termination of employment contracts, | Negotiations must at least cover the possibility of avoiding redundancies, mitigating their consequences, actions to assist redeployment, and financial compensation. Negotiations must at least cover the possibility of avoiding redundancies, mitigating their consequences, actions to assist redeployment, and financial compensation. No information available | Consultations shall cover ways and means of avoiding the collective redundancies or reducing the number of employees affected by such redundancies and mitigating the consequences. Consultations shall cover ways and means of avoiding the collective redundancies or reducing the number of employees affected by such redundancies and mitigating the consequences. Employers are required to provide the following information: the reasons for the redundancies, the number of employees he intends to make redundant, the number of employees normally employed by him, the | |

| Consultations should seek to produce a mutually acceptable solution. | Within 15 days of the negotiation, the parties must record the results, which can then go to the national conciliation service. | No information available | |
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| No information available | The redundancies can only happen after the signature of an agreement | No information available | |
| | | | |
| In the event of non-compliance, a fine of between 500 and 5,000 litas can be levied. | No penalties are specified, but redundancy notices that fail to respect the procedures are null and void. | In the event of non-compliance, the legislation specifies fines of not less than 1,164.69 EURO for every employee declared redundant. | |
| Employees or employees representative can lodge a complain with the Labour Inspectorate (as in the case of individual dismissals). | | The Department of Industrial and Employment Relations can take action whether a collective redundancy has been notified or not (ex officio). It is empowered to take criminal action in case of a breach | |
| No information available | Financial compensation can be paid over and above any compensation to which the employee is entitled as a result of the redundancy | Criminal sanctions. If the principles of redundancy (such as 'last in first out') have not been adhered to during the dismissal, the injured party can also institute a case | |
| No information available | Only isolated cases have been brought for non-compliance | before the Industrial Tribunal. No recorded cases | |
| | | | |
| The Lithuanian Labour Exchange website (http:www.ldb.lt) contains recommendations. There is also an online handbook: 'Mass Lay-offs in Lithuania – Procedures and Mitigating Measures' No information available | Government information is issued through the Employment Administration website. Information also available on the governmental website dedicated to entreprises | At www.industrialrelations.gov.mt | |
| No information available | Trade unions issue guides through the private sector employees' website. | No information available | |

| | Chamber of wage earners | No information available | |
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| If made redundant, employees are entitled to between one and six months' average pay (dependent on their length of service). During the period of the economic crisis, | The legislation does not specify that employees must be compensated, but this is negotiated during the preparation of the social plan. | Payment rates as determined by the legislation. Collective agreements sometimes provide for further compensation. | |
| Only in a few enterprise level collective agreements | | Some agreements specify procedures to follow. Others refer to the conditions laid | |
| A provision exists in the Labour Code, but is not applied because of the absence of sectoral collective agreements. | No information available | down in law. No | |
| Compliance with the law is checked by the State Labour Inspectorate and other institutions. | No information available | If there is a breach of law, the Department of Industrial and Employment Relations takes criminal action. | |

| Norway | Poland | Portugal | Romania |
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| Economic reasons or restructuring are accepted in a legislation where dismissals need to be 'objectively justified', and the employer has to demonstrate that no suitable alternative work is available. | Employers need to justify collective redundancies but no allowable reasons are specified. | Legislation outlines a number of reasons for justifiying redundancies – market decline, financial reasons, greater efficiency, technological change, or closure of departments or units. | Employers are required to justify collective redundancies but no allowable grounds are specified. |
| No information available | The minimum size of companies is 20 persons. | No information available | |
| Ten employees must be laid off within 30 days, if the employer is to fall under the scope of legislation. | To fall within the scope of legislation, an employer needs to plan to dismiss between 10 and 30 employees within 30 days. | | Employers must let between 10 and 30 employees go within 30 days to come within the scope of legislation. For businesses in the the Enterprise Restructuring and Professional Retraining |
| No information available | An employer needs to plan to dismiss 10 people if under 100 are employed in the company, 10% if between 100 and 299 are employed, and 30 if 300 or more are employed. | | To fall within the scope of legislation 10 employees must be let go if there are between 20 and 99 employed, 10% if between 100 and 299 are employed and 30 if 300 or more are employed. |
| The sectors of shipping, hunting and fishing, and military aviation are excluded from the legislation. Civil servants are covered by other legislation. | | Collective agreements, if more favourable to workers, will apply. | The Labour Code specifically excludes certains groups from individual dismissals (which may apply in collective dismissals), such as those temporarily disabled, those on quarantine leave; an employed woman |
| Employer must 'at the earliest opportunity' enter into consultation with employee representatives with a view to reaching an agreement. | A general statement applies that the workforce should be notified in time to enable worker representatives to formulate proposals for the consultation process. | | Employers must notify their workforce 30 days in advance, or 60 days if they are in the in the Enterprise Restructuring and Professional Retraining (RICOP) Programme |
| Employers are required to notify public authorities 'at the earliest opportunity'. | Employers must notifiy public authorities at the same time as they do employees. | 60 days in advance. | Employers must notify their public authorities 30 days in advance, or 60 days if they are in the in the Enterprise Restructuring and Professional Retraining (RICOP) Programme . |

| Employers must give employees one month's notice, unless otherwise agreed in writing or in a collective agreement. | Employers are required to give employees at least 30 days' notice of impending redundancy. | Employers need to notify those employees who are to be made redundant at least 60 days beforehand. | Employers must give a minimum of 15 days' advance notice, or 60 days if they are in the in the Enterprise Restructuring and Professional Retraining (RICOP) Programme. |
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| The employer must notify the labour and welfare service 30 days before the redundancies should come into effect. If the employer is considering closing down a company employing 30 workers or more, a | Employers are required to notify the Labour Office. | Employers need to notify the Directorate- General for Employment and Labour Relations of Ministry of Labour and Social Solidarity of their planned redundancies. | Employers must notify the Labour Inspectorate and Employment Agency; they may also need to notify other authorities, if they are in the Enterprise Restructuring and Professional Retraining (RICOP) |
| | | | |
| The employer has to enter into consultations with 'the employees' elected representatives' – normally trade union representatives. | Employers must consult with the trade union, if one exists, or with employee representatives. | Employers must consult with the trade union or, if one does not exist, with each employee. | Trade union or worker representatives must be consulted. |
| No information available | Within 20 days of notice being given of planned redundancy, employer and trade unions must draw up an agreement on the steps to be taken with respect to the employees to be covered. | Legislation specifies a minimum period of information and negotiation of 10 days. | Employees must submit alternative proposals 10 days after receiving notification (after 7 days under the Enterprise Restructuring and Professional Retraining Programme - RICOP). Employers |
| No information available | No extension of the minimum period of consultation is specified. | No period for extending the minimum consultation period is specified in the legislation. | The consultation period can be extended by up to 10 days if no agreement has been reached. |
| Issues cover: reaching an agreement to avoid collective redundancies or reduce the number of persons made redundant, addressing adverse effects including possible social welfare measures for No information available | Employers are required to consult on the following issues: ~ the reasons for the projected redundancies; ~ the number and types of worker to be made redundant; ~ the period over which the projected Yes: the consultation must include possible ways of avoiding or minimising redundancies. | measures to reduce number of workers involved; the aim is to reach agreement on | Employers are required to consult on the time period in which employee representatives may propose alternative options to avoid or limit redundancies. Employers are obliged to make available to the trade union/employees' representatives all the relevant information about the |
| | | | collective dismissal, with a view to receiving proposals from them. |
| All necessary information, including the grounds, number of employees, categories of workers, number of employees normally employed, groups of employees normally employed, period during which such All relevant information | Employers are required to provide employees with the following information: ~ the reasons for the projected redundancies ~ the number and types of worker to be made redundant ~ the period No information available | No information available | Measures to mitigate consequences of redundancy and to limit the number of dismissals; time period for employee representatives to propose alternative options |

| The consultation should be held with a 'view of reaching an agreement'. No circumstances are specified, but employers are expected to try to reach an agreement with employees. | Employers and trade unions must agree the steps to be taken as regards those employees who to be made redundant, but it is unclear how much onus there is on employers to compromise. No information available | A record of which issues have been agreed upon and which have not needs to be kept and sent to the Ministry of Labour. | According to Labour Code provisions, the employer is under an obligation to reply, in writing and stating 'good grounds', to the proposals forwarded by trade unions/ employees' representatives, within 5 |
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| The failure by an employer to comply correctly does not make the dismissals invalid, but may justify compensation or reinstatement. Employees can take action through the courts following negotiation (for up to eight weeks, or six months if only compensation | The same financial penalties apply for non- compliance with the legislation as for any other infringement of employee rights – a maximum fine of EUR 1,250, if imposed by a municipal court. No information available | It is a major 'administrative offence' not to comply with legislation. The Labour Inspectorate supervises the procedures and can take action if they are not followed. | In the event of non-compliance, collective dismissals can be declared null and void, the employer must pay a compensation equal to the indexed, increased, and updated wages, together with any other Employees can initiate a 'work conflict' or take their case to Court. |
| is claimed) with employees entitled to remain in their posts during this period. Penalties typically take the form of reinstatement and/or compensation of employees. | A financial penalty of up to EUR 250 can be imposed by a labour inspector and up to EUR 1,250 by a municipal court. | Sanctions take the form of financial penalties, which vary with the type of offence and the income of the company. | No information available |
| Several cases have been brought for non- compliance. | No information available | Agreement is usually reached between the parties involved; hence, no statistics exist on any cases brought. | No information available |
| | | | |
| Yes, eg www.bedin.no - company information provided by the Ministry of Trade and Industry. | No information available | There are help-desks designed to assist the parties. | A 'Guide to work relationships' (2006) is available from the Labour Inspection Office. |
| Yes, essentially for members of the employer organisation. | No information available | Employer organisations provide help-desks to provide assistance. | No information available |
| Yes. Various trade union sources produce guides. | No information available | At least one of the trade union confederations has produced a pocket guide, as well as putting in place help- desks. | No information available |

| Other texts are also available. | The Polish Supreme Court rulings, which employers and trade unions can consult, partly fulfils this role, making information available through its website – http://www.sn.pl/english/index.html | None known | No information available |
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| No legal provisions are made regarding | The legislation specifies a severance | In the event of being made redundant, | Yes. Redundancy pay is calculated |
| severance pay in case of collective dismissals, but severance pay packages are increasingly common, especially for large companies and for employees over 50 who | payment equal to between one and three | employees are entitled to compensation equivalent to one month's salary plus an additional amount for each year of service. | according to legislation in force; under the Enterprise Restructuring and Professional Retraining (RICOP) Programme, pay is calculated on the basis of length of service. |
| | | | |
| Public and private agreements require employers to discuss early, with seniority being important in the private sector. Conciliation procedures are available. | Some collective agreements specify the conditions applying to collective dismissals in the event of restructuring or privatisation | | The Unique national collective agreement for 2007–2010 sets out procedures to follow and a minimum period of consultations before starting collective dismissals: 45 days for companies with |
| No information available | | It is up to the Ministry of Labour to determine whether the agreements apply to third parties ('extension regulations'). | The minimum terms of the unique national |
| No information available | | | The registered collective agreements have the power of law. |

| Slovakia | Slovenia | Spain | United Kingdom |
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| Employers are required to justify redundancies for reasons of closure, or for technical or organisational changes specified by the Labour Code. | Economic, organisational, technological, structural or similar reasons. | Redundancies can be implemented for a range of reasons – corporate financial problems, technological change, organisational drivers, or production or market reasons. | A redundancy is defined as a dismissal for a reason unrelated to the individual employee concerned by the UK regulation governing redundancies. In practice, redundancies often result from economic difficulties faced |
| The minimum size of the company is not specified in the legislation. | Within the scope of legislation on collective redundancies, if at least 10 employees are to be made redundant when the employer employs more than 20 and less than 100 people. | 5 employees, if the entire workforce is affected. | 20 persons must be employed. |
| An employer must plan to dismiss 20 employees within within 90 days to fall within the scope of legislation. | An employer must plan to dismiss 10 employees within 30 days, to fall within the scope of legislation. | To fall within the scope of legislation, employers must plan to dismiss or make redundant between 10 and 30 employees within 90 days. | To fall within the scope of legislation, an employer must plan to dismiss 20 employees within 30 days. |
| There is no variation with enterprise size. | An employer must plan to dismiss 10 employees if between 21 and 99 persons are employed, 10% if between 100 and 300 are employed, and 30 if 300 or more are employed | 30 if 300 or more are employed. (The company need only have a minimum of five | Where the employer is proposing to dismiss between 20 and 99 employees, consultation must begin at least 30 days before the redundancy notices take effect. Where the employer is proposing 100 or more |
| Seamen and those on fixed-term contracts are excluded from the legislation. | No specific exclusion | No information available. | Non-employees, police, members of the armed forces, parliamentary staff plus a few other categories or worker are excluded from the legislation. |
| Employers must notify their workforce one month in advance. | Employers must notify their workforce of planned redundancies as soon as possible. | Employers are required to notify their workforce of planned redundancies 30 days in advance (or 15 days if fewer than 50 people are employed). | Employers must notify their workforce of planned redundances 'in good time' (i.e. at least 90 days if 100 or more dismissals are due to take place, otherwise 30 days for dismissals numbering between 20 and 99). |
| Employers are required to notify public authorities one month in advance. | Employers must notify their public authorities as soon as possible. | Employers are required to notify public authorities of planned redundancies 30 days in advance (or 15 days if fewer than 50 people are employed in the company). | Employers must notify the public authorities |

| The first dismissals cannot take place in less than one month after the submission of a report on the outcome of consultation to the trade union and the Centre for Labour, Social Affairs and Family. Employers need to notify the Centre of Labour, Social Affairs and Family of their planned redundancies. | between 30 and 150 days before the | Employers must notify employees whom they plan to make redundant 30 days in advance (or 15 days if fewer than 50 people are employed in the company). Employers need to notify the regional authority when the collective dismissal concerns work-centres based in only one region (Autonomous Community). However, if the collective dismissal affects more than | The advance notice that employers must give to employees depends on the length of service – it is one week for each year of service, up to 12 weeks. Employers must notify the Department for Business, Enterprise and Regulatory Reform of planned redundancies. |
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| Consultation is required with employees representatives and the Centre of Labour, Social Affairs and Family. A minimum period of consultation is not defined, but trade unions must respond to employers within 10 days of notification. | Consultation must take place with trade unions at company level. The minimum period is not defined but consutation must be completed before advance notice is sent to the Employment Service. | Legislation only requires that employers consult with worker representatives. The legislation specifies a minimum 30 day- period of consultation (or a 15 day-period if fewer than 50 people are employed). | |
| cover measures enabling avoidance or reduction of collective dismissals and measures to mitigate the consequences of dismissals. Employers should make attempt to minimise redundancies. Presently, several anti-crisis measures are available for this purpose, e.g.flexokonto, limited state allowance to those maintaining Employers have to provide | Not applicable Proposed criteria for determining redundant employees, dismissal programme, possible ways of avoiding and limiting the number of dismissals and possible measures to prevent or mitigate consequences. Within the dismissal programme for redundant workers, the employer is required to consult about the possible ways of minimising redundancies. The employer is required to give employees the following information: ~ the reasons for the projected redundancies; ~ the number and types of worker to be made redundant; ~ the number and types of | on the reasons for the restructuring and on ways to minimise its effects (while maintaining the viability of the business). The consultation must include discussion on ways of avoiding redundancies. | redundancies are discussed through the consultation process. These can include: natural wastage; recruitment freezes; stopping or reducing overtime ; offering Legislation has been legally tested to identify the issues on which information is required. No information available |

| Employees' representatives can present objections to the Centre of Labour, Social Affairs and Family. | Employers are not required to take explicit account of workers' views. | Employers must try to avoid restructuring, or reduce its effects, and both sides must act in good faith. | Employers must listen to employees or their representatives with a view to reaching agreement'. |
|---|--|--|--|
| Employee representatives can ask the employer to modify the plans, but the employers are not obliged to do so | Employers are obliged to take account of proposals from the Employment Service. | Employers 'only' have to comply with collective dismissals procedures and are expected to try to reach an agreement. | No specific circumstances are specified, but employers are expected to try to reach agreement with employees. |
| | | | |
| Legislation specifies compensation to employees of at least twice their average salary. | In the event of non-compliance, a fine of no less than EUR 4,173 and criminal proceedings will apply. | In the case of non-compliance with legislation, labour authorities can declare the collective dismissals null and void; furthermore, access to the Compensation Fund can be denied. | Failure to comply can lead to compensations claims, except in 'special circumstances', ie sudden disasters. |
| Employees can take action through the Court within two months of the termination of their employment contracts. | Employees can take action though the Labour Inspectorate. | If employers fail to comply with legal requirements, worker representatives can challenge the procedure and take action in the Industrial Court. | Complaints may be made to an Employment Tribunal who then deems the level of compensation necessary. |
| Sanctions take the form of financial compensation based on an employee's average monthly salary. | Financial penalties apply in the event of non compliance. | Where penalites are imposed, the company may not be authorised to carry out dismissals. | Penalties take the form of payments to employees and fines. The maximum compensation that can be awarded if an employer fails to consult is 90 days pay. |
| The numbers of cases brought are relatively low (less than 10% of individual labour disputes). | Only infrequently are cases brought for non- complinace – just one case in 2004 and two in 2005. | | A significant number of cases have been brought for non-compliance. |
| | | | |
| No information available | No guides. | (the Guía Laboral y de Asuntos Sociales, | The Department for Business, Enterprise & Regulatory Reform produces a guide entitled 'Redundancy consultation and notification guidance'. The Advisory, Conciliation and Arbitration Service (ACAS) |
| | No guides. | affiliated organisations) provide material for | Business Link has produced a guide entitled |
| Trade unions provide a guide for their officials on how to proceed in the implementation of anti-crisis measures to maintain employment. | No guides. | The major trade unions, CCOO (Trade Union Confederation of Workers' Commissions) and UGT (Worker's General Union), have produced guides to the legislation on collective redundancies. | |

| | No guides. | | Some firms of solicitors have produced guides (e.g. Rowley-Ashworth, Prettys) as have the Chartered Institute of Personnel and Development (CIPD) – the HR practitioners' professional body. |
|--|--|--|--|
| Legislation requires that employees be compensated with at least twice – and at a maximum three times – their average salary, depending on length of service (whether it is more or less than five years). | In the event of being made redundant, employees are entitled to a severance payment of between one-fifth and one-third of the average wage of the last three months, depending on length of service. | a minimum of 20 days' pay for each year of service, up to maximum of 12 months' pay. | depends on an employee's age and length of service – up to 30 weeks' pay (at a |
| The collective agreements usually include more generous provisions than those set by the Labour Code. Collective agreements cover around 35% of employees. | Some major collective agreements contain provisions. | collective redundancies in Spanish collective agreements. | Many collective agreements include provision for more consultancy for all redundancies: see, for instance, http://www.unison.org.uk/acrobat/B1332.p df |
| Multi-employer collective agreements can be extended to third parties following a decision of the Ministry of Labour, Social Affairs and Famiy. | Coverage can be extended to the entire sector by the Ministry of Labour. | | Unlikely under UK law |
| Disputes are rare and are mostly settled by a mediator. | Collective agreements are enforcable in law but no cases have been brought in this regard. | enforceable in law, but they do not usually include provisions on collective | Collective agreements are rarely enforceable in law – only if they are specifically incorporated into workers' contracts of employment. |