# **Thursday**

on the Program:

# **Preconference Activities** • 1/6/2011

8:45 a.m. - 9:00 a.m.

LERA/URPE/LAWCHA--"Labor Across the Boundaries: A New Collaboration of US Labor and Employment Relations, Political Economy, and Labor and Working Class History - Welcoming Remarks and Introduction"—Continental A

Presenter: Michael Hillard, University of Southern Maine—Converging Differences: Thoughts on the Overlapping and Contradictory Projects of U.S. Political Economy, Industrial Relations and Labor and Working Class History

9:00 a.m. - 10:00 a.m.

LERA/URPE/LAWCHA--"Labor Across the Boundaries: Roundtable Perspectives on Labor from Three Disciplines: A Conversation"—Continental A

Panelists: Bruce Laurie, University of Massachusetts-Amherst
Thomas A. Kochan, Massachusetts Institute of Technology
Richard McIntyre, University of Rhode Island

9:00 a.m. - 5:00 p.m.

LERA 13th Annual Ph.D. Student Consortium—Continental B

Co-Chairs: Tamara Lee and Todd Dickey, Cornell University

10:00 a.m. - 11:30 a.m.

LERA Grants and Sponsorships Committee Meeting—McCourt

Chair: Marlene K. Heyser, Workplace Law Strategies

10:00 a.m. - 11:50 a.m.

LERA Public Sector (Federal) Industry Council Meeting—Blake

Co-Chairs: Marick Masters, Wayne State University and Michael Filler, International Brotherhood of Teamsters

10:10 a.m. - 12:00 p.m.

LERA/URPE/LAWCHA--"Labor Across the Boundaries: Evolution and Devolution of the New Deal Era in Historical Context: 1900-2010"—Continental A

Featured Speaker: Nelson Lichtenstein, University of California-Santa Barbara—Evolution and Devolution of the New Deal Era in Historical Context: 1900-2010

Discussants: Jennifer Klein, Yale University

Sanford M. Jacoby, University of California-Los Angeles

Ron Blackwell, AFL-CIO

Michael Hillard, University of Southern Maine

11:00 a.m. - 12:50 p.m.

LERA Higher Education Industry Council Business Meeting—Curtis

Co-Chairs: Michael Loconto, Harvard University and Judith Stilz Ogden, Clayton State University

11:30 a.m. - 1:00 p.m.

LERA National Chapter Advisory Committee Meeting—Lawrence B

Co-Chairs: William Canak, Middle Tennessee State University and Bonnie Prouty Castrey, Mediator/Arbitrator

12:00 p.m. - 1:15 p.m.

LERA/URPE/LAWCHA--"Labor Across the Boundaries: Brownbag Lunch and Roundtable Interdisciplinary Discussions"—Continental A

Chair: Michael Hillard, University of Southern Maine

12:00 p.m. - 1:30 p.m.

LERA "Perspectives on Work" Editorial Advisory Board Meeting-McCourt

Co-Chairs: Susan Cass, Massachusetts Institute of Technology and David C. Yamada, Suffolk University

12:00 p.m. - 1:50 p.m.

LERA Airline Industry Council Meeting—"Turbulence Ahead: Post-merger Seniority Integration in the Airline Industry"—Blake

Co-Chairs: Andrew von Nordenflycht, Simon Fraser University; Thomas A. Kochan, Massachusetts Institute of Technology; and Robert DeLucia, Airline Industrial Relations Council

Panelist: Nicholas Jason Enoch, Lubin & Enoch, P.C.

1:00 p.m. - 2:50 p.m.

LERA Utilities Industry Council Meeting—Curtis

Co-Chairs: Thomas J. Schneider, Restructuring Associates, Inc.; Stephen A. Rayburn, Pacific Gas & Electric Company; and Jim Voye, International Brotherhood of Electrical Workers

1:15 p.m. - 3:00 p.m.

LERA/URPE/LAWCHA--"Where Do We Go from Here? How Should Scholars Talk in and across Disciplines and to Policy Makers, Progressive Employers, Movement Activists, and to the Public?"—Continental A

Chaire Rruce E Kaufman Georgia State University

Panelists: Kris Rondeau, Harvard Union of Clerical & Technical Workers Thomas A. Kochan, Massachusetts Institute of Technology Rosemary Batt, Cornell University Randy Albelda, University of Massachusetts-Boston Nancy MacLean, Duke University 1:30 p.m. - 3:30 p.m. LERA Finance and Membership Committee Meeting—Lawrence B Chair: David Lewin, University of California-Los Angeles 2:00 p.m. - 4:30 p.m. LERA Health Care Industry Council Meeting, "Impact of Health Policy Reforms on Workers and the Workplace" (Symposium)—Blake Co-Chairs: Jody Hoffer Gittell, Brandeis University and Bonnie Summers, BlueCross BlueShield Association Presenters: Melissa Miner, BlueCross BlueShield of Massachusetts—Engaging Workers in Wellness: Payer Responses to Health Policy Reforms Peter Lazes, Cornell University; Jody Hoffer Gittell, Brandeis University; Ariel C. Avgar, University of Illinois-Urbana-Champaign; and Jim Pruitt, Kaiser Permanente—Accountable Care Organizations, Patient Centered Medical Homes and the Implementation of IT: Provider Responses to Health Policy Reforms James R. Bialke, Service Employees International Union-Healthcare Minnesota; Joslyn Williams, Washington DC Metro Labor Council; Linda Ewing, United Auto Workers; and Christine Bishop, Brandeis University—New Challenges at the Bargaining Table and Innovations in Worker Representation: Union Responses to Health Policy Reforms 2:30 p.m. - 4:00 p.m. LERA Certification Committee Meeting—McCourt Chair: Joel Cutcher-Gershenfeld, University of Illinois at Urbana-Champaign 2:30 p.m. - 5:00 p.m. International and Comparative IR Section Meeting, "Employment Relations for Economic Recovery and Growth: A Contemporary Assessment of Varieties of Capitalism"—Welton Co-Chairs: Mark Stuart, University of Leeds and Greg J. Bamber, Monash University Presenters: Greg J. Bamber, Monash University; Russell D. Lansbury and Nick Wailes, University of Sydney—Fair Industrial Relations in Australia: The Development of a Hybrid Variety of Capitalism? Søren Kaj Andersen, Jørgen Steen Madsen and Jesper Due, University of Copenhagen—The Transformation of Employment Relations in Scandinavia and Germany: Flexicurity Rules OK? Valeria Pulignano, Katholieke University Leuven and Paul Stewart, University of Strathclyde—Company Restructuring in Europe and Local Union Influence: On the Management of Change Alexander J.S. Colvin, Cornell University—Locating US Employment Relations: Paradigmatic Model or Characteristic Divergence? Discussants: Janice Bellace, University of Pennsylvania Marian Baird, University of Sydney LERA Automobile Industry Council Meeting—Curtis 3:00 p.m. - 4:30 p.m. Co-Chairs: John Paul MacDuffie, University of Pennsylvania; Linda Ewing, United Auto Workers; and Arthur Schwartz, General Motors Corp. 3:15 p.m. - 6:00 p.m. Employment Policy Research Network Meeting—Boardroom Chair: Thomas A. Kochan, Massachusetts Institute of Technology 3:45 p.m. - 5:45 p.m. LERA Development and Contributions Committee Meeting—Lawrence B Chair: John F. Burton, Jr., Rutgers University 4:30 p.m. - 5:30 p.m. LERA Health Care Industry Council Reception, Sponsored by the BlueCross BlueShield Association and the Heller School, Brandeis University—Cooke Co-Chairs: Jody Hoffer Gittell, Brandeis University and Bonnie Summers, BlueCross BlueShield Association 4:30 p.m. - 6:00 p.m. LERA Editorial Committee Meeting—McCourt Co-Chairs: Françoise Carré and Christian E. Weller, University of Massachusetts-Boston 5:00 p.m. - 6:00 p.m. LERA Industry Council Advisory Committee Meeting—Blake Chair: Joel Cutcher-Gershenfeld, University of Illinois at Urbana-Champaign 6:15 p.m. - 10:00 p.m. LERA Executive Board Meeting—Molly Brown Chair: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair Friday Conference Activities • 1/7/2011

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8:00 a.m. - 10:00 a.m. Concurrent Sessions

1.1 Recovery from the Crisis: Comparing Labor Market Policies in Europe and the United States (Symposium)—Lawrence A

Chair: Stephen A. Woodbury, Michigan State University

Presenters: Michele Tiraboschi, University of Modena and Reggio Emilia—Labor-Market Policies to Tackle the

Crisis and Sustain the Economic Growth in E.U.: Models and Solutions

Silvia Spattini, University of Modena and Reggio Emilia—Effectiveness of the Anti-crisis Labor Market Measures in the E.U.

Susan N. Houseman, W.E. Upjohn Institute for Employment Research and Katharine G. Abraham, University of Maryland—Short-Time Compensation as a Tool for Mitigating Job Loss

Discussant: Susan Helper, Case Western Reserve University

# 1.2 Misclassified & Unreported Workers in the U.S. Construction Industry - State Level Studies (Symposium)—Continental A

Chair: Françoise Carré, University of Massachusetts-Boston

Presenters: Randall Adams, Alice Lloyd College and William Canak, Middle Tennessee State University— Misclassified Construction Workers in Tennessee

Richard N. Block and Dale Belman, Michigan State University—Economic & Social Costs of Misclassified Workers in Michigan

Michael P. Kelsay, James I. Sturgeon and Kelly D. Pinkham, University of Missouri-Kansas City—*Economic & Social Costs of Misclassified Workers in Illinois* 

James A. Parrott, Fiscal Policy Institute—Employee Misclassification in New York: Economic and Fiscal Implications

Discussant: Matthew Capece, United Brotherhood of Carpenters and Joiners of America

# 1.3 Law and Economics of Labor and Employment Relations (Symposium)—Curtis

Chair: Cynthia Estlund, New York University

Presenters: Morris Kleiner, University of Minnesota and David Weil, Boston University—Costs of Noncompliance and the NLRA: An Analysis and Comparison with Other Public Policy Remedies

Bruce E. Kaufman, Georgia State University—The Institutional Paradigm of Labor and Employment Law Samuel Estreicher, New York University and Zev Eigen, Northwestern University—The Forum for Adjudication of Employment Disputes

Barry Hirsch, Georgia State University—Unions, Dynamism, and Economic Performance

**Discussants:** Henry Farber, Princeton University John W. Budd, University of Minnesota

8:45 a.m. - 10:15 a.m.

National Policy Forum Program Committee Meeting—Cook

Chair: Gordon R. Pavy, AFL-CIO

10:00 a.m. - 12:00 p.m.

UCIRHRP Deans and Directors' Meeting-Lawrence B

Chair: Jeff Houghton, West Virginia University

#### 10:15 a.m. - 12:15 p.m.

#### **Concurrent Sessions**

# 2.1 ILO Core Conventions: Prospects for U.S. Ratification (Workshop)—Lawrence A

Chair: Janice Bellace, University of Pennsylvania

Panelists: Jane Hodges, International Labour Organization—The ILO's Declaration and Member State Response to the Ratification Campaign

Edward Potter, The Coca-Cola Company—ILO Conventions and the U.S. Labor Law

Owen E. Herrnstadt, International Association of Machinists & Aerospace Workers—Workers' Rights and Core Conventions

### 2.2 Gender and Professional Work (Symposium)—Curtis

Chair: Thomas A. Kochan, Massachusetts Institute of Technology

Presenters: Matthew Bidwell, University of Pennsylvania and Roxana Barbulescu, McGill University—Why Are
There So Few Women in Finance? Evidence from the MBA Job Search Process on the Mechanisms of
Gender Segregation

Gabriele Plickert, Harvard Law School Program on the Legal Profession—After Law School: The Comparative Careers of Young Lawyers from Berlin, Frankfurt, New York, and Washington, DC

Forrest Briscoe, Pennsylvania State University and Kate Kellogg, Massachusetts Institute of Technology—

Career Success for Flexible Work Program Users: Evidence from Personnel Records in a Large Law

Firm

Discussant: Peter Cappelli, University of Pennsylvania

# 2.3 Documenting Critical Incidents: A Workshop for Management & Union Representatives (Workshop)—Continental A

Chair: Marlene K. Heyser, Workplace Law Strategies

Panelists: Mark C. Travis, Travis ADR Services, LLC—N/A - session is interactive workshop Greg Murray (inv.), International Association of Machinists—N/A session is interactive workshop

### 12:30 p.m. - 2:15 p.m.

# LERA Labor Studies and Union Research Section Meeting, "Testing the Blue-Green Alliance: How the Partnership Managed Climate Change Politics"—Lawrence A

Co-Chairs: Robert Bruno, University of Illinois-Urbana-Champaign and Erin E. Johansson, American Rights at Work

Panelists: Michael Peck, Gamesa Technology Corporation

Wendy Fields-Jacobs, United Auto Workers

Barbara Byrd, University of Oregon

12:30 p.m. - 2:15 p.m.

LERA Labor and Employment Law Section Meeting - "Labor & Employment Law Update:

What's New? What's in the Pipeline? What Matters?"—Curtis

Chair: Ellen Dannin, Pennsylvania State University

Panelists: Deborah Thompson Eisenberg, University of Maryland—Unemployment Benefits

Scott Moss, University of Colorado—Employment Discrimination Law

Raja Raghunath, University of Denver—Collectively Bargained Health Care

Robert Covington, Vanderbilt University—Workplace Health and Safety

Jane Korn, University of Arizona—The Americans with Disabilities Act and the Americans with Disabilities Act Amendments Act of 2008

12:30 p.m. - 2:15 p.m.

LERA Dispute Resolution Section Meeting - "Resolving Employment Charges and Litigation in This Period of Economic Uncertainty"—Welton

Chair: Sheila G. Mayberry, Arbitrator

Panelists: Mark C. Travis, Travis ADR Services, LLC

Yvonne Gloria-Johnson, EEOC

12:30 p.m. - 2:15 p.m.

LERA Globalization, Investment and Trade Section Meeting—Cook

Co-Chairs: David Bensman, Rutgers University and Owen E. Herrnstadt, International Association of Machinists &

Aerospace Workers

12:30 p.m. - 2:15 p.m.

LERA Collective Bargaining Network Meeting—McCourt

Co-Chairs: Gordon R. Pavy, AFL-CIO and Howard Stanger, Canisius College

12:30 p.m. - 2:15 p.m.

LERA Work and Employment Relations Network Meeting - "Employing Technology: Exploring Workplace Implications of Health Care IT Adoption"—Continental A

Co-Chairs: Rebecca Givan, Cornell University

Presenters: Adam Seth Litwin, Johns Hopkins University—Why Don't Docs Digitize? The Adoption of Health Information Technology in Primary Care Medicine

David B. Lipsky, Cornell University and Ariel C. Avgar, University of Illinois-Urbana-Champaign—Caregivers and Computers: The Effect of Electronic Medical Records on Employment and Labor Relations in Nursing Homes

Sharona Hoffman and Andy Podgurski, Case Western Reserve University—E-Health Hazards: Provider Liability and Electronic Health Record System

Prasanna Tambe, New York University—TBD

Discussants: Adrienne E. Eaton, Rutgers University

Scott White, SEIU 1199

12:30 p.m. - 2:15 p.m.

LERA Labor Economics/Labor Markets Section Meeting—Blake

Co-Chairs: Susan Helper, Case Western Reserve University and Stephen A. Woodbury, Michigan State University

# 2:30 p.m. - 4:30 p.m.

## **Concurrent Sessions**

3.1 Incorporating Finance into Employment Relations: Implications for Theory and Practice (Workshop)—Lawrence A

Chair: Charles J. Whalen, Congressional Budget Office

Panelists: Sanford M. Jacoby, University of California-Los Angeles-Financial Markets and Labor Markets Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair and Rosemary Batt, Cornell University—The Financing of Firms' Activities: Implications for Work and **Employment Relations** 

Stephen Sleigh, The Yucaipa Companies—Capital Matters

Stephen Lerner, Service Employees International Union—Financialization and Employment

Daniel Pedrotty, AFL-CIO—Finance and Employment Relations: A View from the AFL-CIO

3.2 Community Unionism: a Cross-National Comparative Analysis (Symposium)—Curtis Chair: Maite Tapia, Cornell University

Presenters: Amanda Tattersall, University of Sydney—Community Unionism Through Powerful Coalitions: Union Engagement in Australia and Beyond

Jane Holgate, London Metropolitan University—Communities and Unions: Barriers and Bridges to Cooperative Working

Miguel Martinez Lucio, University of Manchester—Spheres of Union Engagement and the Understanding of Non-workplace Activity and Its Challenges

Janice Fine, Rutgers University—Community Unionism: Experiences from the U.S.

Discussant: Lowell Turner, Cornell University

3.3 Public Sector Labor Law in States without Statewide Collective Bargaining Laws: The Case of Colorado: Rocky Mountain LERA Chapter (Denver) (Workshop)—Continental A

Chair: Joe Goldhammer, Buescher, Goldhammer, Kelman & Dodge, P.C.

Panelists: Gus Achey, Mountain States Employers Council—Management Perspective

Mark Schwane, Colorado Workers for Innovations and New Solutions (WINS)—Labor Perspective

Christel I. Jorgensen, CJ Mediation—Neutral Perspective

Martin E. Flahive, Labor Relations Consultant—Management Perspective

3.4 Refereed Papers Session I—Blake

Chair: Gregory Saltzman, Albion College

Presenters: Kevin Kniffin, Cornell University—Organizing to Organize: The Case of a Successful Long-haul Campaign for Collective Bargaining Rights

Monica Bielski Boris, University of Illinois-Urbana-Champaign and Jeff Grabelsky, Cornell University—Building Power Together: Union Support for Central Labor Bodies

Clifford B. Donn, Mark D. Karper and Brenda J. Kirby, Le Moyne College—Teacher Collective Bargaining and the Flexible Deployment of Teaching Resources: Evidence from Cities in New York State

John Godard, University of Manitoba and Carola Frege, London School of Economics—Union Decline, Alternative Forms of Representation, and Authority Relations at Work

Mark Harcourt, University of Waikato-Collaboration Between Unions in a Multi-union, Nonexclusive Bargaining Regime: What Can the U.S. Learn from New Zealand?

Discussant: Robert Thornton, Lehigh University

2:30 p.m. - 4:30 p.m.

IIRA Study Group #9 Meeting—Cook

Chair: Daniel J.B. Mitchell, University of California-Los Angeles

4:45 p.m. - 5:45 p.m.

Distinguished Panel "The Jobs Agenda: A Panel Discussion Sponsored by the New Employment Policy Research Network"—Tabor Auditorium

Chair: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair

Panelists: Thomas A. Kochan, Massachusetts Institute of Technology

Lisa M. Lynch, Heller School, Brandeis University

Seth Harris, US Deptment of Labor

6:00 p.m. - 7:30 p.m.

Joint Reception Honoring Fran Benson--Hosted by: Univ. of Illinois at Urbana-Chamapign, Rutgers Univ., Cornell Univ., Univ. of Minnesota, Michigan State Univ., Penn State Univ. and MIT—Continental C

Chair: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair

# **Saturday** Conference Activities • 1/8/2011

7:00 a.m. - 8:00 a.m.

AFL-CIO Annual Breakfast—Continental C

Chair: Gordon R. Pavy, AFL-CIO

Featured Speaker: George H. Cohen, Director, Federal Mediation and Conciliation Service—Health Care Reform and Collective Bargaining

8:00 a.m. - 10:00 a.m.

Chapters Representatives Meeting and Merit Awards—Tabor Auditorium Chair: William Canak, Middle Tennessee State University

8:00 a.m. - 10:00 a.m.

# **Concurrent Sessions**

4.1 Creating a New Balance in the Corporate World: Promoting Stable Employment and Long-Term Growth (Symposium)—Lawrence A

Chair: Heather Boushey, Center for American Progress

Presenters: William Lazonick, University of Massachusetts-Lowell-Marketization, Globalization, Financialization: Explaining the Lack of High-quality Employment Opportunities in the United States Christian E. Weller, University of Massachusetts-Boston—Rewiring the Black Box of Corporate Decisions:

How Can Public Policy Rebalance the Interests of Stakeholders to Strengthen Corporate Innovation and Long-term Job Creation?

Joel Cutcher-Gershenfeld and Jing Prasittisuk, University of Illinois at Urbana-Champaign—Beyond Gridlock: An Analytic Framework for United States Labor and Employment Policies in a Global Knowledge

Edward Carberry, Erasmus University—Employee Ownership in the Economy of Permanent Crisis: Untapped Potential or a Dead Letter?

Discussant: Ron Blackwell, AFL-CIO

4.2 Psychological Health at Work: The Roles of Law, Policy, and Dispute Resolution (Workshop)—Continental A

Chair: Heather Grob, Saint Martin's University

Panelists: John F. Burton, Jr., Rutgers University—Workers' Compensation Benefits for Workplace Stress Krista Hoffmeister, Colorado State University (CO)—Beyond Prevention Through Design: Perspectives from Occupational Health Psychology

Debra A. Healy, Healy Conflict Management Services (OR)—Mediating Workplace Abuse: Does It Work? Tapas K. Ray, National Institute of Occupational Safety and Health (OH)—Costs of Stress at Work: Who Bears Them?

David C. Yamada, Suffolk University-Workplace Bullying, Mobbing, and Harassment: Emerging Legal Responses

4.3 Refereed Papers Session II—Curtis

Chair: Ann C. Frost, University of Western Ontario

- Presenters: Michael H. LeRoy, University of Illinois-Urbana-Champaign—The New War Labor Paradigm-Civilians Who Work Like Soldiers and Soldiers Who Work Like Civilians: How to Compensate for Death and Injuries?
  - Felice B. Klein and Kevin F. Hallock, Cornell University—CEO Pay: Testing Agency Theory and Tournament Theory in American Unions
  - Fei Qin, London School of Economics—Not a Lonely Journey: Social Embeddedness and the Return Migration of Highly Skilled Chinese Engineers from the U.S.
  - Jeffrey Waddoups, University of Nevada-Las Vegas and David C. May, Keene State College—Do Responsible Contractor Policies Increase Construction Costs?
  - Adam Seth Litwin, Johns Hopkins University—Human Resource Management and Investments in Information Technology

Discussant: Mark Stuart, University of Leeds

#### 9:00 a.m. - 11:00 a.m.

#### LERA Poster Session—Fover

Chair: Robert C. Hoell, Georgia Southern University

- Presenters: Mark Harcourt, University of Waikato and Helen Lam, Athabasca University—Inter-union Conflict in a Multi-union, Non-exclusive Bargaining Regime: New Zealand Lessons for the U.S.
  - Joo-Young Park, Michigan State University—Does Culture Make Differences in Employees' Voice Behaviors? Cultural Analysis of Employees' Voice Behaviors
  - Rory Donnelly, University of Birmingham—Synergies and Conflicts of Interest in the Employment Relationship in Consultancy: An Analysis of the Implications for Attitudes and Behaviors in a Leading Consultancy Firm
  - Mohammad A. Ali, Rutgers University—A Debate Over Union Democracy: A New Approach
    Darla Flint Paulson and Nicole T. Foster, University of Texas-Arlington—A Theoretical and Empirical
    Exploration of Cross-sectoral Differences in Employee Attitudes and Perceptions
  - Patrick P. McHugh, The George Washington University; Scott A. LaGanga, Pharmaceutical Research and Manufacturers of America (PhRMA); and Matthew M. Bodah, University of Rhode Island—Something Old, Something New-Industry Strategic Partnership: The Pharmaceutical Industry Labor-Management Association (PILMA)
  - Timothy J. Keaveny and Peter Toumanoff, Marquette University—Big Five Personality Traits, Human Capital, Work Activities, Gender Composition of Occupations and Earnings
  - Ji-Young Ahn, Ewha Womans University—CEO Pay For Long-run Performance: A Dynamic View Shisong Qing, Renmin University of China and Mingwei Liu, Rutgers University—Do Chinese Trade Unions Matter? Evidence from the China General Social Survey of 2008
  - Yong-Seung Park, Kyung Hee University—From Industrial Relations to Stakeholder Relations: The Future of Employment Relations as a Field of Study
  - Wendy R. Carroll, University of Prince Edward Island and Terry H. Wagar, Saint Mary's University—*Employee Perceptions of Dismissal for Cause: Some Initial Findings*
  - Grant E. Buckner and Hugh D. Hindman, Appalachian State University—Managing Workplace Sexual Harassment: The Role of Manager Training
  - Gillian MacNaughton, University of Oxford and Diane F. Frey, London School of Economics—Decent Work for All: A Human Rights-based Approach
  - Jing Wang, Saint Mary's University and Aiqing Zheng, Renmin University of China—*The Effectiveness of a Pro- employee Labour Law in China: An Examination of Employee Mediation and Arbitration in China*Gregor Gall, University of Hertfordshire—*Can Labour Unions Act Strategically?*
  - Avner Ben-Ner, University of Minnesota; Fanmin Kong, Peking University; and Stéphanie Lluis, University of Waterloo—*Uncertainty, Task Environment, and Organization Design: An Empirical Investigation*
  - Helen His, Massachusetts Institute of Technology—The Fundamental Flaw of the Mass Production Paradigm and the Craft Production Alternative
  - Melanie Khamis, Institute for the Study of Labor (IZA)—A Note on Informality in the Labor Market
    Colleen F. Manchester, University of Minnesota—Perk or Investment in Productivity? The Provision of
    Tuition Reimbursement by Private Sector Firms
  - Andrea Kim, Kyongji Han, Douglas Kruse and Joseph Blasi, Rutgers University—An ESOP Effectiveness Framework: Job Value, ESOP Satisfaction, Role Fulfillment, and Employee Participation
  - Christina Niforou, University of Warwick—International Framework Agreements and the Democratic Deficit of Global Labour Governance
  - Jeffrey H. Keefe, Rutgers University—Is Human Resource Management the Manager of the New Class Employment System?
  - Mitchell Langbert and Marc Fox, Brooklyn College-CUNY—The Compensation of Private University Presidents
  - Helena Worthen, University of Illinois-Urbana-Champaign—Labor Education at a Time of Crisis in Work and Theory: Theorizing Stewards' Knowledge
  - E. Patrick McDermott, Salisbury University; Jinyue (Jenny) Sun, Dongbei University of Finance and Economics; and Ruth Obar, Salisbury University—A Comparison of Participant Evaluation of the Procedural and Distributive Elements of Chinese Labor Arbitration Committee Mediation Versus Equal Employment Opportunity Commission Mediation

# 10:15 a.m. - 12:15 p.m.

# **Concurrent Sessions**

5.1 Emerging Models of Employment Relationships in China: Challenges and Opportunities (Symposium)—Curtis

Chair: Xianguo Yao, Zhejiang University

Presenters: Sarah Swider, Wayne State University—Employment Arrangements among Migrant Workers in the

Informal Sector

Mansfried Elfstrom, Cornell University—Dilemmas Facing Labor NGOs in China

Xiangmin (Helen) Liu, Pennsylvania State University—On the Line, Off the Payroll: An Exploratory Analysis of Temporary Agency Work in the Service Industry

Fanmin Kong, Yujie Cai and Li Zhang, Peking University—An Empirical Investigation on the Notorious Safety Performance in China's Coalmining Firms

**Discussants:** Mingwei Liu, Rutgers University Katie Quan, University of California-Berkeley

# 5.2 New Developments in Work-Family Policy (Workshop)—Continental A

Chair: Arne Kalleberg, University of North Carolina

Panelists: Ruth Milkman, City University of New York—Paid Family Leave in California: Effects on Employers and Workers

Ellen Bravo, Family Values @ Work Consortium—Winning Paid Sick Days

Jodie Levin-Epstein, CLASP-Work-Flexibility: The Right to Request

Peter Berg and Ellen Ernst Kossek, Michigan State University—Explaining Work-life Flexibility Provisions in Enterprise Agreements: The Interaction of Public Policy and Collective Bargaining in Australia and the United States

# 5.3 New Frontiers in Employment Dispute Resolution: The Inner Workings of Workplace Voice (Symposium)—Lawrence A

Chair: Eileen B. Hoffman, Federal Mediation and Conciliation Service

Presenters: David Lewin, University of California-Los Angeles—Resolving Employment Disputes Through the Courts: Recent Evidence from Managerial Misclassification and Independent Contractor vs. Employee Status Litigation

David B. Lipsky and Ronald L. Seeber, Cornell University and J. Ryan Lamare, University of Limerick—*The Influence of Initial Claim Amounts on Employment Arbitration Outcomes: Evidence from FINRA* 

Alexander J.S. Colvin and Kelly I. Pike, Cornell University—Demands and Rewards: An Empirical Examination of AAA Employment Arbitration

Ariel C. Avgar, Monica Bielski Boris and Robert Bruno, University of Illinois-Urbana-Champaign—Inside the Union Voice Face: A Longitudinal Analysis of Employee Grievance Filing by Members of a Large Local Union

Discussants: Hoyt N. Wheeler, University of South Carolina

Oliver Quinn, Taft and Partners

# 12:30 p.m. - 2:15 p.m.

Presidential Luncheon, "Digging out from the Great Recession: Prospects for Jobs and Economic Growth"—Continental C

Chair: Gordon R. Pavy, AFL-CIO

Featured Speaker: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair

# 2:30 p.m. - 4:30 p.m.

#### **Concurrent Sessions**

### 6.1 Unemployment Insurance Benefits and Financing During the Great Recession (Symposium)—Curtis

Chair: Jeffrey Wenger, University of Georgia

Presenters: Charles Jeszeck and Mark Glickman, U.S. Government Accountability Office—UI Trust Fund Solvency: Analysis from 1979-2010

Christopher O'Leary, W.E. Upjohn Institute—Benefit Payment Costs of Unemployment Insurance Modernization

Daniel Smith, New York University and Jeffrey Wenger, University of Georgia—If You Build It: UI Trust Funds and Benefit Generosity

Wayne Vroman, Urban Institute—Unemployment Insurance Financing in the Great Recession

Discussant: Michael Rose, Colorado Department of Labor and Employment

# 6.2 Behind the Scenes: Current Research on Unions as Organizations (Symposium)—Lawrence

Chair: Robert Bruno, University of Illinois-Urbana-Champaign

Presenters: Paul F. Clark, Pennsylvania State University; Lois Spier Gray, Cornell University; and Paul V.
Whitehead, Pennsylvania State University—Adapting Internal Administrative Policies and Practices of American Unions to External Challenges: A Longitudinal Study

Ken A. Margolies, Cornell University—Unions as Employers: The Challenge of Managing Union Staff with Labor's Values

Gregor Gall, University of Hertfordshire and Jack Fiorito, Florida State University—What We Think We Know, What We Don't Know and What We Think We Need to Know: Survey Research on Unions in Britain and the U.S.

Discussants: David Weil, Boston University

Paul Booth, AFSCME

# 6.3 The Changing Conditions of Faculty Work: Legal Issues and Institutional Responses: LERA Higher Education Industry Council (Workshop)—Continental A

Chair: Adrienne E. Eaton, Rutgers University

Presenters: Mary Ellen Benedict and Louis Benedict, Bowling Green State University—Yeshiva in Light of the

Changing Nature of Higher Education Administration and Governance

Sally Klingel, Cornell University—Conflict Resolution Systems Design in Higher Education

Jack Nightingale, American Federations of Teachers—Organizing Faculty at Major Public Universities: A Joint Project of the AFT and AAUP

Gary Rhoades, American Association of University Professors—Organizing, Supporting, and Mobilizing a Speeded Up Academic Workforce

#### 6.4 AILR/LERA Best Papers Series—Blake

Co-Chairs: David Lewin, University of California-Los Angeles; Bruce E. Kaufman, Georgia State University; and Paul J. Gollan, Macquarie University

Presenters: Debra Casey, Pennsylvania State University-Abington—Time for a New Nomenclature?:

Understanding the Different Research Streams on Employee Voice

Jiong Tu, Human Resources and Skills Development Canada—The Impact of Replacement Worker Legislation on Work Stoppages and Wages

Yiu Por (Vincent) Chen, DePaul University—Financial Crisis, Labor Contract Law, and Wage Changes: Evident from an Apparel Industry Worker Survey in Four Chinese Cities

Charles J. Whalen, Congressional Budget Office—Union Engagement in Western New York Economic Development: An Institutional Analysis

Geraint Harvey, University of Wales-Swansea and Peter Turnbull, Cardiff University - Power in the Skies: Pilot Commitment and Trade Union Power in the Civil Aviation Industry

4:45 p.m. - 5:45 p.m.

### LERA Distinguished Panel "Manufacturing the Future"—Tabor Auditorium

Chair: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair Panelists: Susan N. Houseman, W.E. Upjohn Institute for Employment Research—Has Manufacturing Output Kept Pace with GDP Growth?

Susan Helper, Case Western Reserve University—Can We Build a High Road for the Auto Industry? Josh Whitford, Columbia University—Network Failures and the Case for Industrial Policy

6:00 p.m. - 7:00 p.m.

LERA General Membership Meeting and Awards Ceremony—Tabor Auditorium

Chair: Eileen Appelbaum, Center for Economic and Policy Research, LERA President and Program Chair

# **Sunday** Conference Activities • 1/9/2011

8:00 a.m. - 10:00 a.m.

64th Annual Meeting Program Committee Meeting—Cook Chair: Gordon R. Pavy, AFL-CIO

# 8:00 a.m. - 10:00 a.m.

# **Concurrent Sessions**

7.1 Gender, Identity and Leadership in American and British Trade unions (Workshop)—Curtis Chair: Janice Fine, Rutgers University

Panelists: Mary Gatta, Rutgers University—Discussion of the U.S.-U.K. Exchange

Heather McKay, Rutgers University—Setting the Context: The U.S. and U.K. Union Movement and Women Karen White, URA-AFT—Experiences and Observations of an Exchange Participant/Leader

7.2 Investment in Infrastructure: What Are the Possibilities? What Are the Realities? (Workshop)—Lawrence A

Panelist: Ellen Dannin, Pennsylvania State University—Crumbling Infrastructure - Crumbling Democracy: Infrastructure Privatization Contracts and Their Effects on State and Local Governance

Chair: Jeannette Wicks-Lim, University of Massachusetts-Amherst

Panelists: Dale Belman, Michigan State University—The Impact of ARRA on Construction Investment and **Employment** 

Phillip Thompson, Massachusetts Institute of Technology—A Progress Report on the Emerald Cities Project to Retrofit the Building Stock of U.S. Cities

7.3 Revitalizing the NLRB to Promote Workplace Democracy and Productive Labor Relations (Workshop)—Continental A

Chair: Erin E. Johansson, American Rights at Work

Panelists: Wilma B. Liebman, National Labor Relations Board—Whither the Board?

Nancy Schiffer, AFL-CIO—Labor Perspective

Anthony T. Oliver, Jr., Esq., Parker, Milliken, Clark, O'Hara & Samuelian-Employer Perspective

Discussant: Ellen Dannin, Pennsylvania State University

# 10:15 a.m. - 12:15 p.m. Concurrent Sessions

8.1 LERA Research Volume "Employee Ownership and Shared Capitalism: New Directions and Debates for the 21st Century"—Continental A

Chair: Edward Carberry, Erasmus University

Presenters: Jacquelyn Yates, Kent State University—Continuity and Change over 25 Years: Examining the Mysterious Life Cycle of Employee Owned Companies

Marco Caramelli, INSEEC Paris Business School—Employee Ownership and Corporate Performance:

Unlocking the Black Box

Fidan Ana Kurtulus, University of Massachusetts-Amherst—An Empirical Analysis of Risk Preferences, Compensation Risk and Employee Outcomes

Francesco Bova, University of Toronto—Shared Capitalism, Corporate Disclosure, and Management's Incentive to Signal a Positive Outlook

Serdar Aldatmaz, University of North Carolina—The Determinants and Consequences of Shared Capitalism: The View from Economics and Finance

Discussant: Erik Olsen, University of Missouri-Kansas City

# 8.2 Prospects for Change in America's Largest Low-wage Industry: Retail Companies and Unions (Symposium)—Curtis

Chair: Gregor Murray, University of Montreal

Presenters: Mathias Bolton, Retail, Wholesale, and Department Store Union—Retail Labor Markets: Union Challenges and Prospects

Françoise Carré, University of Massachusetts-Boston and Chris Tilly, University of California-Los Angeles—Which Retail Jobs Are Good, and Why?

Rachel Schwartz, Cornell University—Paper or Plastic?: Findings from Seven Months of Participant Observation in a Supermarket

**Discussants:** Jennifer Lynn Bair, University of Colorado Emily Stewart, United Food and Commerical Workers

### 8.3 Global Organizing Campaigns and MNCs: What Works and What Doesn't (Workshop)— Lawrence A

Chair: John A. Logan, San Francisco State University

Panelists: Michael Bride, United Food and Commercial Workers—UFCW Global Campaign at Tesco/Fresh & Easy

Tony Daley, Communications Workers of America—CWA Global Campaign at Deutsche Telekom/T-Mobile USA

Ginny Coughlin, Service Employees International Union—SEIU Global Campaign at Sodexo Kevin Boyle, Boyle & Associates, Inc. – Agricultural Workers